#### Strategic measures 2022-23

Performance indicators and measures against Strategic Plan 2022-26

#### Objective 1 – Improve social and economic outcomes for Queenslanders across the State

Performance indicator	Strategic measures *	Collection/ Reporting	Division	Branch/ Unit
Partner organisations are actively engaged in delivering	Partner with community housing peak bodies, industry bodies, specialist homelessness services, the community housing sector and private sector to deliver and implement the Queensland Housing and Homelessness Action Plan 2021-25.	Annual	Housing	
services	Ratio of Queensland Government investment in the Mobile Black Spot Program to co-investment made by partners	Annual	Digital	BPSI
	Leverage all of existing Queensland Mobile Black Spot Program funding in 2021-22 to maximise benefit to Queensland	Annual	Digital	
Services meet the needs of customers through grants and assistance schemes	Percentage of Community Recovery Emergency Hardship Assistance applications processed for payment within 24 hours (SDS)	Annual (only applies when DRFA personal hardship grants are activated)	Communities	Community Recovery
	Proportion of total new households assisted to access rental accommodation who moved into the private rental market (SDS)	Quarterly	Housing	
	Average wait time to allocation for assistance (months) with government-owned and managed social rental housing for clients in very high or high need (SDS)	Quarterly	Housing	
	Percentage of new households assisted into government-owned and managed social rental housing who were in very high or high need (SDS)	Quarterly	Housing	
	Percentage of clients who were homeless or at risk or homelessness who needed assistance to obtain or maintain independent housing and obtained or maintained independent housing after support (SDS)	Annual	Housing	



Performance indicator	Strategic measures *	Collection/ Reporting	Division	Branch/ Unit
	Percentage of whole-of-government ICT spend awarded to small to medium sized enterprises (transactions over \$5,000) (New SDS measure)	Quarterly	Digital	ICTSS
	Percentage of contracted service capacity for inhome and community connection support used (SDS)	Quarterly	Communities	Community Services
Increased utilisation of, and visitation to cultural facilities	Percentage cost of delivering facilities management (SDS)	Annual	Arts	
	Utilisation of arts-owned and/or managed arts and cultural facilities (SDS)	Quarterly	Arts	
Engagement in Queensland's arts and cultural activities	Government funding provided direct to arts and cultural sector as a proportion of total investment program budget (SDS)	Quarterly	Arts	

# Objective 2 – Ensure Aboriginal and Torres Strait Islander peoples and their culture are central to all engagement, design and delivery

Performance indicator	Strategic measures *	Collection/ Reporting	Division	Branch/ Unit
Culturally safe and responsive services	Number of staff completing mandated 'Starting the Journey Program' (online)	Bi-annually	SCS	Aboriginal and Torres Strait Islander Strategy
	Number of Aboriginal and Torres Strait Islander peoples employed (Diversity) – Target 3% -	Bi-annually	SCS	Aboriginal and Torres Strait Islander Strategy
	Number of staff completing awareness training including Building on the Strengths of our Stories and SBS (online) cultural training	Annual	Communities	QSA
	Number of employees who have undertaken human rights training	Quarterly	SCS	HR
Policies, processes and practices prioritise co- design, person- centred and place-based principles and protect and promote human rights	Percentage of Aboriginal and Torres Strait Islander peoples on independent peer assessor panels for AQ investment programs.	Bi-annually	Arts	
	Number of place-based, community-led local housing plans across Aboriginal and Torres Strait Islander communities – Target 30 plans across 2021-23	Annual	Housing	
Relationships with Aboriginal and Torres Strait Islander	Engagement opportunities with Aboriginal Torres strait Islander arts and cultural sector support First Nations led outcomes	Annual	Arts	
people and communities are strengthened	Partner with the Aboriginal and Torres Strait Islander Housing peak body to deliver and implement actions under the Aboriginal and Torres Strait Islander Housing Action Plan 2019- 2023 and the Queensland Housing and Homelessness Action Plan 2021-25.	Quarterly	Housing	
	Outcomes of Community Engagement Strategy for engaging with Aboriginal and Torres Strait Islander individuals and communities delivered	Bi-annually	Communities	QSA

## Objective 3 – Integrated and proactive frontline services, assistance and programs for Communities, Housing, Digital and the Arts

Performance indicator	Strategic measures *	Collection/ Reporting	Division	Branch/ Unit
Services are responsive, efficient and	Percentage of department owned social rental housing dwellings in acceptable condition (SDS)	Quarterly	Housing	
accessible	Proportion of newly constructed social housing dwellings meeting the Livable Housing Design guidelines gold or platinum standards (SDS)	Annual	Housing	
	Cost per customer interaction (phone, counter, online) provided by Smart Service Queensland (SDS)	Quarterly	Digital	SSQ
	Percentage of under occupied government-owned and managed social rental housing (SDS)	Quarterly	Housing	
	Proportion of government-owned social rental housing stock matched to greatest demand (SDS)	Quarterly	Housing	
	Average tenancy and property management administration cost per households assisted with social rental housing (SDS)	Annual	Housing	
	Recurrent cost per client accessing homelessness services (SDS)	Annual	Housing	
	Cost to Queensland State Archives per record accessed (SDS)	Quarterly	Communities	QSA
	CAA operating surplus/(deficit) (SDS)	Annual	SCS	CAA
	Cost per pay for salary-based employees (SDS)	Annual	SCS	CAA
	Percentage increase in online engagement with the archival collection held at Queensland State Archives (SDS)	Quarterly	Communities	QSA
Partner organisations are actively engaged in delivering services	Percentage of clients assessed for Queensland Community Support Scheme eligibility and needs within 10 business days	Quarterly	Communities	Community Services
	Regional arts delivery through RASN, RADF and IRADF and other partnership funding initiatives, deliver services across the state.	Annual	Arts	
Customers are satisfied with services	Percentage of grant recipients who are satisfied AQ investment programs delivered intended objectives.	Annual	Arts	

Performance indicator	Strategic measures *	Collection/ Reporting	Division	Branch/ Unit
	Percentage of customers satisfied with the services provided by Smart Service Queensland on behalf of government agencies (SDS)	Annual	Digital	SSQ
	Level of overall satisfaction – Public Housing (SDS)	Biennially	Housing	
	Level of client satisfaction – Community Housing (SDS)	Biennially	Housing	

# Objective 4 – A thriving digital economy where Queenslanders, their businesses and communities can transact successfully with Government and each other

Performance indicator	Strategic measures *	Collection	Division	Branch/ Unit
Services are	CITEC ICT service availability (SDS)	Monthly/Quarterly	Digital	CITEC
responsive, efficient and accessible	Percentage of datasets available on data.qld.gov.au achieving a data usability rating of 3 out of 5 or higher (SDS)	Quarterly	Digital	DIS
	Number of pays processed per full-time equivalent (FTE) per fortnight (SDS)	Quarterly	Digital	QSS
	Number of accounts payable transactions processed per FTE per annum (SDS)	Quarterly	Digital	QSS
	Operating cost per \$1000 managed spend on ICT products and services (SDS)	Annual	Digital	ICTSS
	CITEC ICT Earnings before interest and tax less Depreciation and Amortisation (EBITDA) (SDS)	Quarterly	Digital	CITEC
	CITEC IB Earnings before interest and tax less Depreciation and Amortisation (EBITDA) (SDS)	Quarterly	Digital	CITEC
Customers and stakeholders are satisfied with services	CITEC ICT overall customer satisfaction (SDS)	Annual	Digital	CITEC
	CITEC IB overall customer satisfaction (SDS)	Annual	Digital	CITEC
	Overall customer satisfaction with Human Resources Services (SDS)	Monthly/Quarterly	Digital	QSS
	Overall customer satisfaction with Finance services (SDS)	Monthly/Quarterly	Digital	QSS
	Overall customer satisfaction with CAA services (SDS)	Annual	SCS	CAA
	Overall customers consider CAA services are value for money (SDS)	Annual	SCS	CAA
	Percentage of respondents who found Community Recovery Emergency Hardship Assistance payments easy to apply for	Annual (only applies when DRFA personal hardship grants are activated)	Communities	Community Recovery

## Objective 5 – Adhere to the highest standards of professional conduct and integrity and embed best practices in everything we do

Performance indicator	Strategic measures *	Collection	Division	Branch/ Unit
Employee and customer satisfaction	Increase in organisational leadership and engagement workplace climate as measured in the department's Working for Queensland Survey	Annual	SCS	HR
Effective leadership	Number of employees who have undertaken leadership and management training and initiatives	Quarterly	SCS	HR
	Increase in organisational leadership and engagement workplace climate as measured in the department's Working for Queensland Survey	Annual	SCS	HR
Workplaces and services are culturally safe	Number of employees who have undertaken Cultural Capability training	Quarterly	SCS	HR
Systems are connected and responsive	New measure (to be developed)	ТВА	SCS	TBA (DBG)
	Internal Audit Plan substantially delivered. Management and ad-hoc requests triaged and delivered.	Quarterly	SCS	IA
A diverse workforce	Percentage of employees who have undertaken mandatory diversity training (SBS modules)	Quarterly	SCS	HR
	Progress towards diversity targets:  - First Nations – 3%  - People with disability – 8%  - CALD – 10%  - Women in senior leadership roles – 50%	Quarterly	SCS	HR